

*City Council
FY 2021-22 Budget
Study Session*

May 25, 2021



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City Council Adopted Goals & Objectives

- Achieving financial and economic sustainability,
- Improving public infrastructure – including implementing the Water Reclamation Facility (WRF) and One Water plan,
- Updating the City’s land use plans and addressing affordable housing issues,
- Improving community outreach and engagement, and
- Temporary Council goal of responding to the public health and economic crises related to the COVID-19 pandemic.

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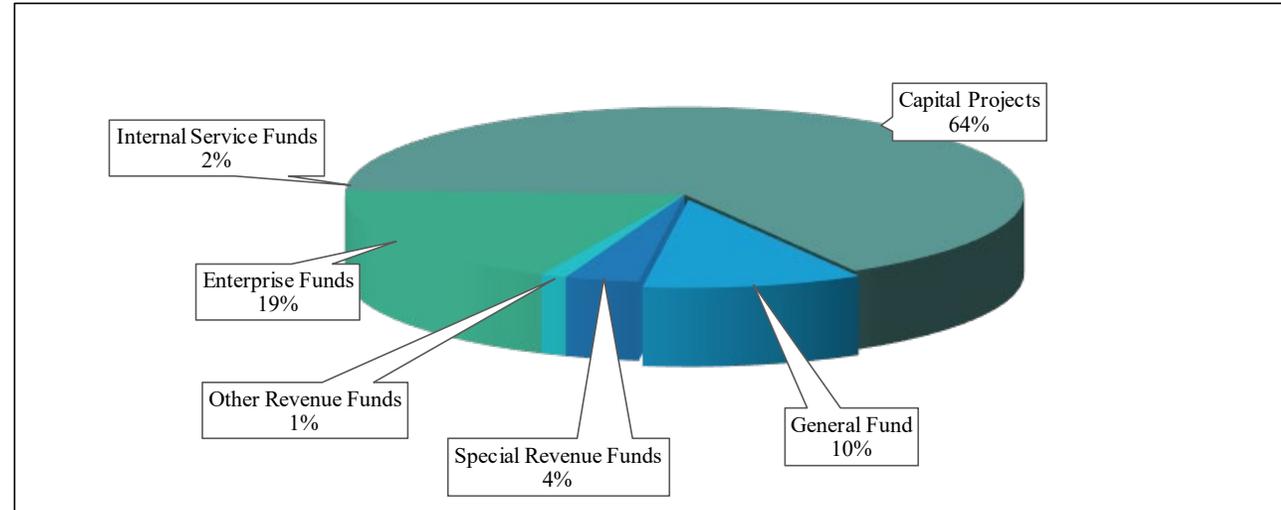
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Resilience and Rebound

- ✓ All Funds balanced
- ✓ Measure Q and E providing new opportunities
- ✓ Investments to achieve Goals and Objectives
 - ❖ Staffing (restored and new)
 - ❖ Equipment Replacement
 - ❖ Services
 - ❖ Capital Improvements
 - ❖ Financial and Economic Stability
 - ❖ Grant funding for next phase of General Plan Implementation
- ✓ Replenishing General Fund Emergency Reserve

TOTAL CITY REVENUES

By Fund



FY 201/22 Revenues By Fund

	2017/18 Actuals	2018/19 Actuals	2019/20 Actuals	2020/21 Amended	2020/21 Estimated	2021/22 Proposed	% of Total
General Fund	\$ 14,629,925	\$ 14,662,936	\$ 15,409,836	\$ 14,077,237	\$ 14,855,830	\$ 15,554,673	10.0%
Special Revenue Funds	1,998,563	2,582,537	1,791,429	1,819,250	3,140,265	5,218,340	4.0%
Other Revenue Funds	2,199,555	2,456,907	2,677,157	1,469,731	1,732,307	1,825,577	1.0%
Enterprise Funds	17,951,992	24,026,587	25,934,506	30,978,774	30,017,107	27,979,310	19.0%
Internal Service Funds	1,986,166	2,367,406	2,632,586	2,670,188	2,872,061	3,394,730	2.0%
Capital Projects	3,884,711	12,095,661	13,074,184	48,405,176	25,216,964	94,341,664	64.0%
Total Rev & Transfers In	\$ 42,650,912	\$ 58,192,034	\$ 61,519,698	\$ 99,420,356	\$ 77,834,534	\$ 148,314,294	100.0%

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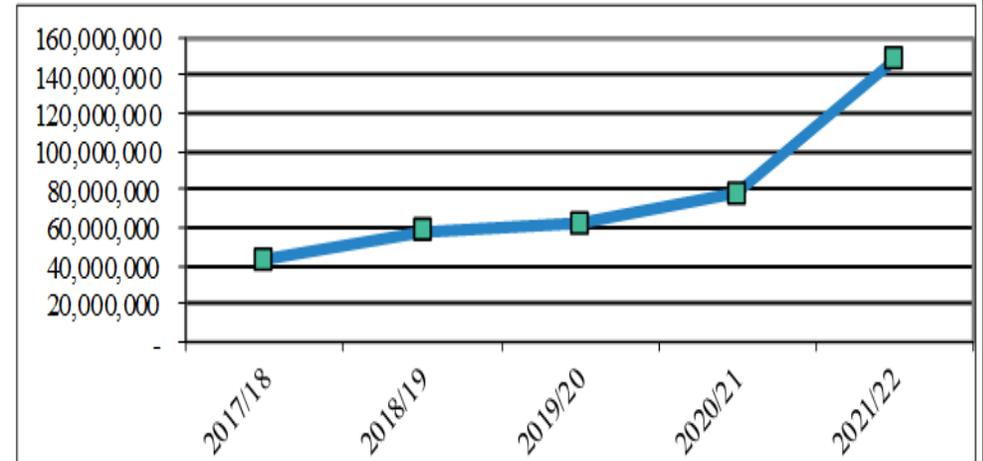
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CITY REVENUE HISTORICAL TREND

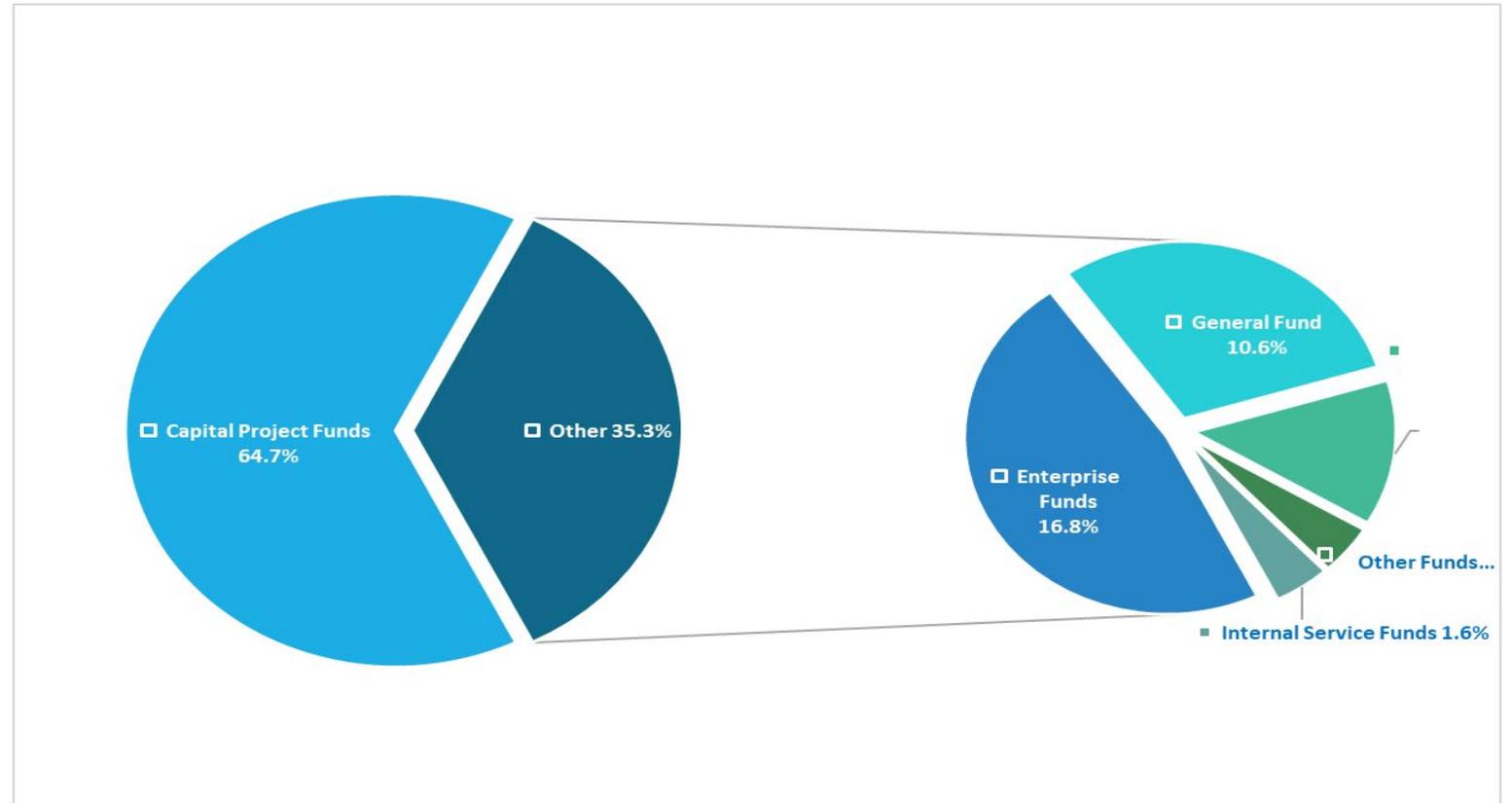
(Includes Transfers In)

FY	Total	Status
2017/18	42,650,912	Actuals
2018/19	58,192,034	Actuals
2019/20	61,519,698	Actuals
2020/21	77,834,534	Estimated
2021/22	148,314,294	Projected



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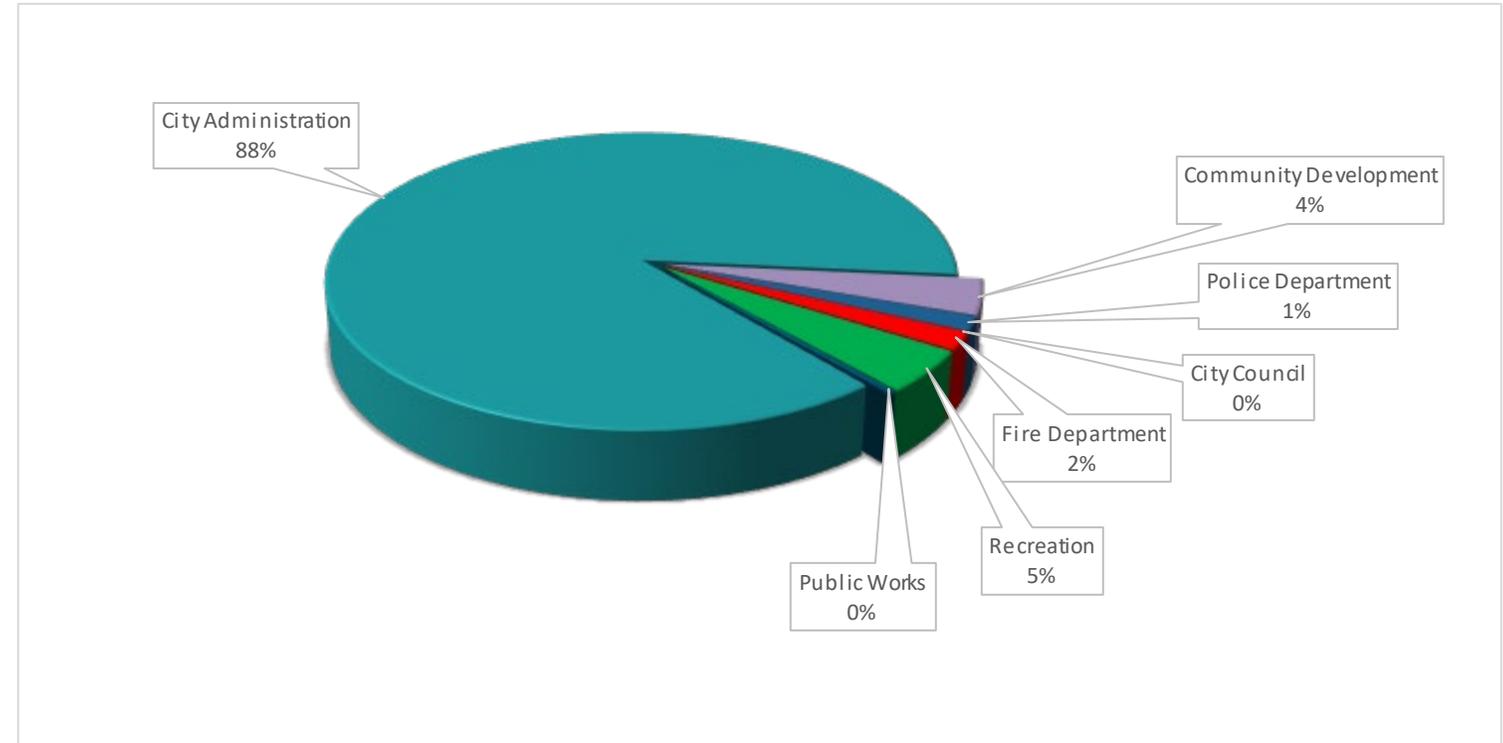
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FY 2021/22 Expenditures by Fund

	2017/18 Actuals	2018/19 Actuals	2019/20 Actuals	2020/21 Amended	2020/21 Estimated	2021/22 Proposed	% of Total
General Fund	\$ 13,334,327	\$ 13,061,271	\$ 14,297,183	\$ 12,961,405	\$ 13,033,193	\$ 15,522,048	10.6%
Special Revenue Funds	1,333,339	1,680,744	1,506,839	912,559	771,716	6,832,357	4.7%
Other Funds	1,412,113	1,404,011	1,136,421	1,578,998	1,343,565	2,344,666	1.6%
Enterprise Funds	9,627,969	7,705,514	2,603,408	14,522,159	9,776,054	24,482,615	16.8%
Internal Service Funds	2,013,766	2,218,982	2,216,374	2,236,070	2,126,708	2,266,579	1.6%
Capital Project Funds	3,884,711	12,095,661	13,074,184	48,405,176	25,216,964	94,341,664	64.7%
Total Exp	\$ 31,606,225	\$ 38,166,183	\$ 34,834,409	\$ 80,616,367	\$ 52,268,200	\$ 145,789,929	100.0%

GENERAL FUND REVENUES BY DEPARTMENT



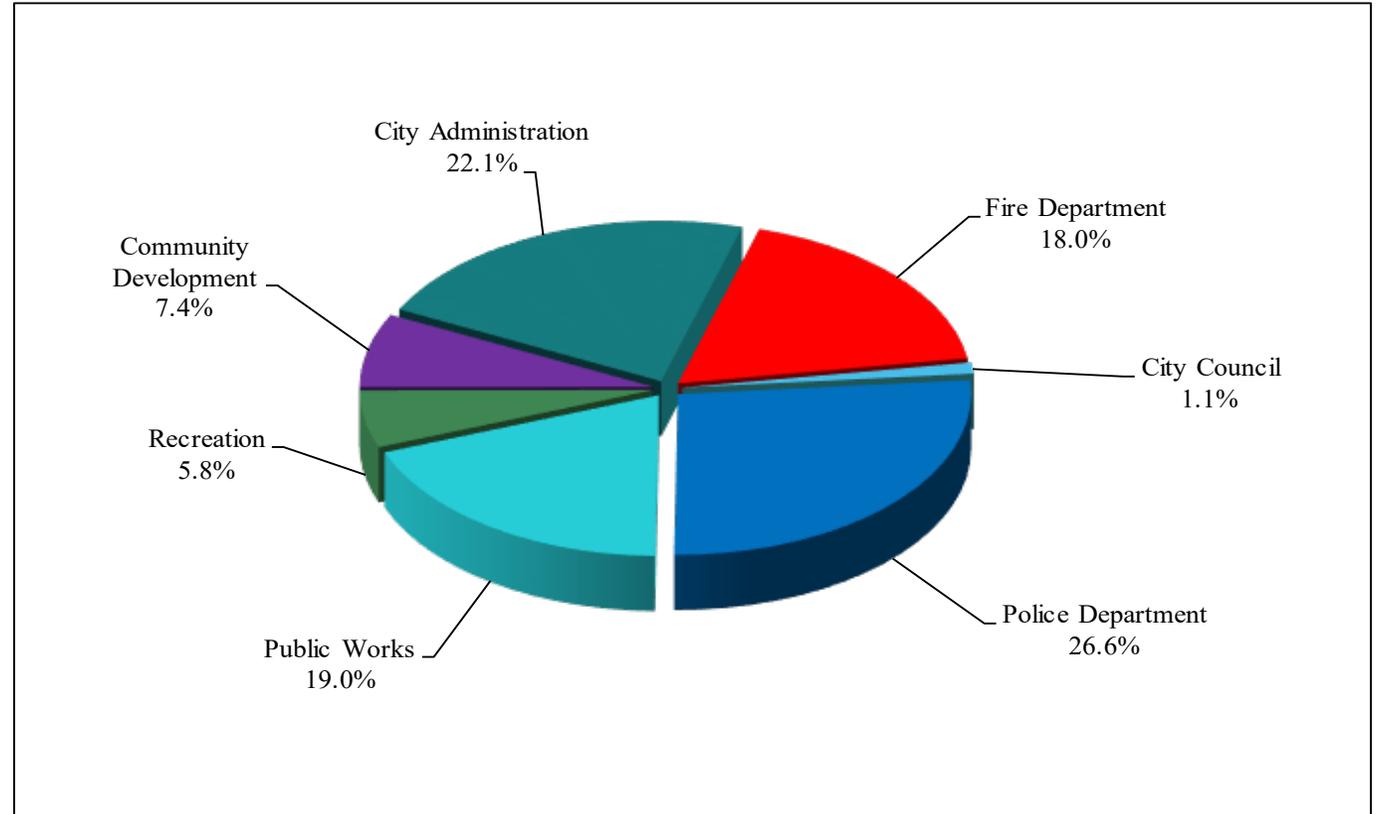
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Departments	2017/18 Actuals	2018/19 Actuals	2019/20 Actuals	2020/21 Amended	2020/21 Estimated	2021/22 Proposed	% of Total
City Council	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
City Administration	11,072,208	11,412,294	10,908,254	9,856,286	11,683,568	12,539,805	87.6%
Public Works	86,543	41,625	37,193	35,190	33,151	57,981	0.4%
Community Development	708,581	687,599	571,001	425,250	540,444	555,033	3.9%
Police Department	82,411	110,536	213,716	240,420	240,420	224,875	1.6%
Fire Department	557,297	396,123	377,088	726,568	568,624	277,402	1.9%
Recreation	594,183	685,958	572,800	212,461	577,761	655,000	4.6%
Total General Fund Revenues	\$ 13,101,223	\$ 13,334,135	\$ 12,680,052	\$ 11,496,175	\$ 13,643,968	\$ 14,310,096	100%
Town Debt Payments:							
Transfers In:	1,528,702	1,328,801	2,729,784	2,581,062	1,211,862	1,244,577	
Net Operating Revenues	\$ 14,629,925	\$ 14,662,936	\$ 15,409,836	\$ 14,077,237	\$ 14,855,830	\$ 15,554,673	

GENERAL FUND EXPENDITURES

By Department



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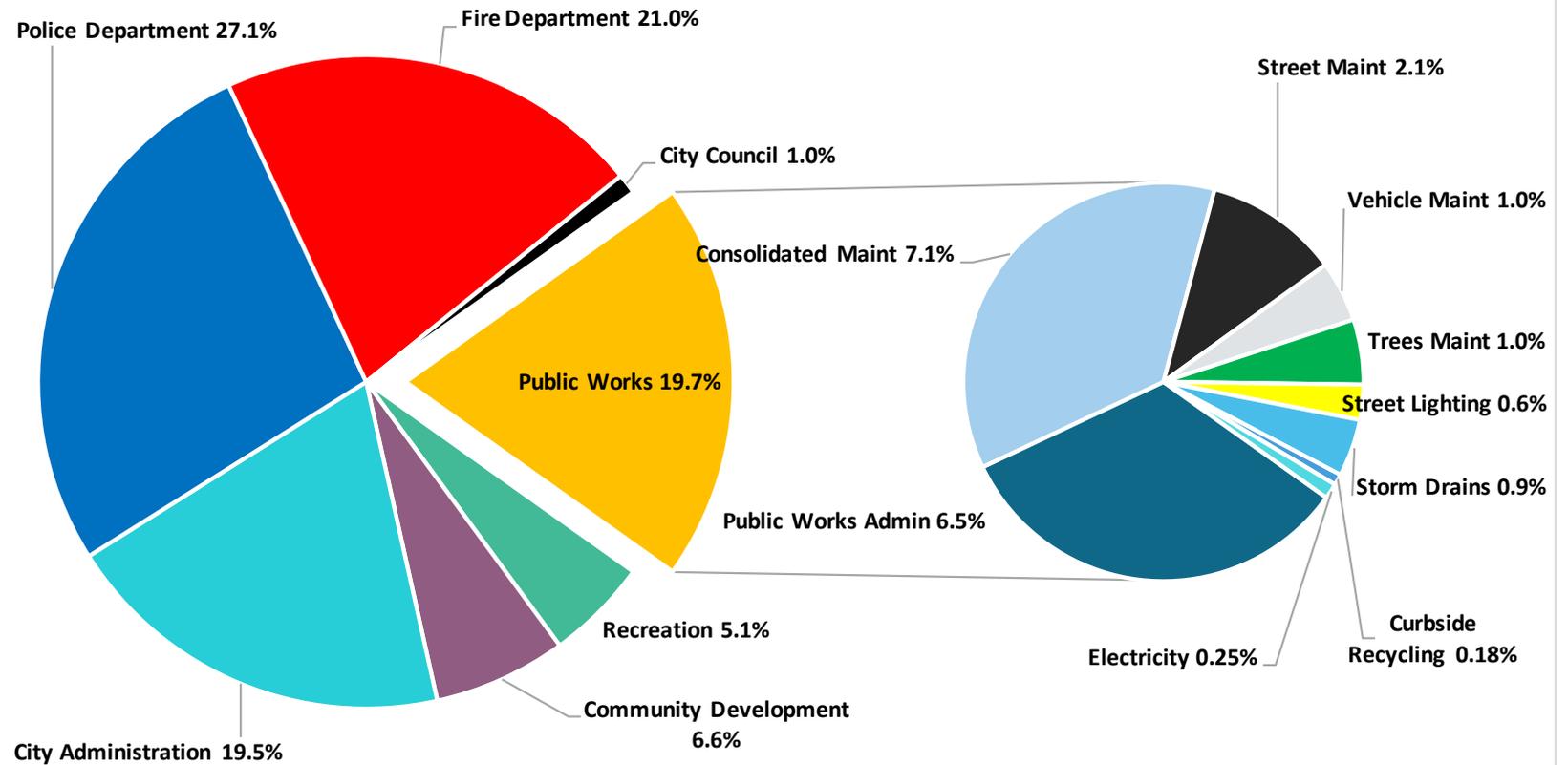
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Departments	2017/18 Actuals	2018/19 Actuals	2019/20 Actuals	2020/21 Amended	2020/21 Estimated	2021/22 Proposed	% of Total
Police Department	\$ 3,521,549	\$ 3,359,254	\$ 3,871,520	\$ 3,537,166	\$ 3,535,950	\$ 3,775,377	26.6%
Fire Department	3,200,709	2,712,709	3,010,317	2,937,326	3,174,265	2,559,130	18.0%
Public Works	2,428,683	2,418,757	2,621,367	2,366,212	2,167,946	2,697,827	19.0%
Community Development	849,906	919,817	1,024,250	914,511	911,231	1,054,326	7.4%
City Administration	2,118,967	2,295,213	2,431,410	2,365,146	2,430,494	3,133,884	22.1%
Recreation	1,070,905	1,197,289	1,211,857	721,755	721,863	817,328	5.8%
City Council	108,530	123,043	91,185	84,098	56,255	159,298	1.1%
Total General Fund Exp	\$ 13,299,249	\$ 13,026,082	\$ 14,261,906	\$ 12,926,214	\$ 12,998,004	\$ 14,197,170	100%
City Debt Payments:	\$ 35,078	\$ 35,189	\$ 35,277	\$ 35,191	\$ 35,189	\$ 35,190	
Transfers Out:	562,990	855,149	480,970	563,000	363,273	1,289,688	
Net Operating Expenditures	\$ 13,897,317	\$ 13,916,420	\$ 14,778,153	\$ 13,524,405	\$ 13,396,466	\$ 15,522,048	

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GENERAL FUND EXPENDITURES
By Department Including Measures Q & E - Excluding Transfers



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Departments	2017/18 Actuals	2018/19 Actuals	2019/20 Actuals	2020/21 Amended	2020/21 Estimated	2021/22 Proposed	% of Total
Police Department	\$ 3,521,549	\$ 3,359,254	\$ 3,871,520	\$ 3,537,166	\$ 3,535,950	\$ 4,345,579	27.1%
Fire Department	3,200,709	2,712,709	3,010,317	2,937,326	3,174,265	3,377,410	21.0%
Public Works Admin	554,914	448,925	571,192	590,298	463,860	1,048,515	6.5%
Consolidated Maint	1,195,536	965,205	1,059,732	833,093	856,942	1,145,037	7.1%
Street Maint	237,262	427,403	397,088	352,764	315,693	345,086	2.1%
Vehicle Maint	120,789	132,062	136,105	119,212	122,015	155,969	1.0%
Trees Maint	71,168	160,500	156,498	171,642	133,025	167,364	1.0%
Street Lighting	111,380	68,095	88,048	79,487	79,487	90,108	0.6%
Storm Drains	80,232	157,647	152,208	158,615	134,411	147,592	0.9%
Curbside Recycling	23,920	26,280	26,988	27,012	27,012	28,281	0.2%
Electricity	33,482	32,640	33,508	34,089	35,501	39,454	0.2%
Community Development	849,906	919,817	1,024,250	914,511	911,231	1,054,326	6.6%
City Administration	2,118,967	2,295,213	2,431,410	2,365,146	2,430,494	3,133,884	19.5%
Recreation	1,070,905	1,197,289	1,211,857	721,755	721,863	817,328	5.1%
City Council	108,530	123,043	91,185	84,098	56,255	159,298	1.0%
Total General Fund Exp	\$ 13,299,249	\$ 13,026,082	\$ 14,261,906	\$ 12,926,214	\$ 12,998,004	\$ 16,055,231	100%
City Debt Payments:	\$ 35,078	\$ 35,189	\$ 35,277	\$ 35,191	\$ 35,189	\$ 35,190	
Transfers Out:	562,990	855,149	480,970	563,000	363,273	1,289,688	
Net Operating Expenditures	\$ 13,897,317	\$ 13,916,420	\$ 14,778,153	\$ 13,524,405	\$ 13,396,466	\$ 17,380,109	

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General Fund Emergency Reserve

Fund 051

SUMMARY OF REVENUES AND EXPENDITURES

	2017/18 Actuals	2018/19 Actuals	2019/20 Actuals	2020/21 Estimated	2021/22 Proposed
SOURCES OF FUNDS					
Beginning Fund Balance	\$ 3,569,106	\$ 3,276,278	\$ 3,140,915	\$ 1,766,131	\$ 2,398,561
REVENUES					
<i>Use of Money & Property</i>	\$ 35,838	\$ 56,082	\$ 58,422	\$ -	\$ -
<i>Gain On Investment</i>	-	12,842	14,420		-
<i>Sale of Property - Open Space</i>				265,000	-
<i>Alliance Cerrito Peak Purchase</i>	-	-	-		-
<i>Other Sources - Reimb Tidelands</i>					-
<i>Storm Water Pocket Park</i>	-	-	-	49,130	-
TOTAL REVENUES	\$ 35,838	\$ 68,924	\$ 72,842	\$ 314,130	\$ -
Transfers In:					
From Measure Q & E Fund				\$ 282,250	\$ 125,000
From American Rescue Plan Act Fund					500,000
From General Operating Fund					250,000
From GF Excess Revenues over Exp at end of FY 17/18		\$ 38,194			
From Measure Q Fire Engine Loan Pmt	\$ -		\$ 56,250	\$ 56,250	56,250
TOTAL REVENUES AND TRANSFERS IN	\$ 35,838	\$ 107,118	\$ 129,092	\$ 652,630	\$ 931,250
EXPENDITURES (Capital)					
Loss On Investment	6,834	-	-	-	-
TOTAL EXPENDITURES	\$ 6,834	\$ -	\$ -	\$ -	\$ -
Transfers Out					
<i>General Fund - PERS Side fund Liability</i>	\$ 301,247	\$ -	\$ -		\$ -
<i>General Fund - Tidelands Storm water Pocket Park</i>			49,130		
<i>General Fund- Support Operating Deficit</i>	\$ 20,585		1,438,192	\$ -	\$ -
<i>Fire Engine Capital Project Loan to Measure E</i>	-	242,481	-		-
<i>Fire- Power Safety /Power Shutdown</i>			16,554	20,200	-
TOTAL EXPENDITURES AND TRANSFERS OUT	\$ 328,666	\$ 242,481	\$ 1,503,876	\$ 20,200	\$ -
Ending Fund Balance	\$ 3,276,278	\$ 3,140,915	\$ 1,766,131	\$ 2,398,561	\$ 3,329,811

Per Reso 85-18 Definition : General Fund Budgeted Operating Expenditures (excl Transfers Out & Inc) \$ 13,515,784
 Minimum Level 25% \$ 3,378,946
 Target Level 28% \$ 3,784,420

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	2018/19 Funded	2019/20 Funded	2020/21 Funded	2021/22 Funded	FTE Change
<i>Total City FTEs</i>					
Administration	12.00	12.00	10.00	11.00	1.00
Recreation Services	4.00	4.00	2.00	3.75	1.75
Community Development Department	6.00	6.00	5.00	6.00	1.00
Police Department	20.75	21.38	20.38	21.38	1.00
Fire Department	13.75	13.75	13.75	15.00	1.25
Public Works	18.00	18.00	14.00	17.00	3.00
Utilities	18.15	16.27	17.00	18.00	1.00
Harbor Department	7.00	6.00	6.00	6.00	0.00
Total City-wide FTEs	99.7	97.4	88.1	98.1	10.00

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Departmental Overviews

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Police Department

FY 20/21 Accomplishments

- Neighborhood Cop
- Launched mobile app with 800 downloads & 130 users
- Hired new police officers
- Responded to multiple significant incidents including active shooter and protest along with pandemic
- Assisted with backgrounds and security plans for two new retail cannabis outlets

FY 2021/22 Key Projects

- Evaluate effective tools in crime prevention and gun safety
- Update department Strategic and Succession Plans
- Conduct speed survey
- Complete repaving of annex parking lot and purchase two new police vehicles

Police Department

FY 2021/22 Budget at a Glance

- 21.38 FTE
- Restored to FY 2019/20 level
- \$4,345,579 General Fund & Measure Q/E

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	2018/19 Funded	2019/20 Funded	2020/21 Funded	2021/22 Funded
<i>Police Department</i>				
Chief of Police	1.0	1.0	1.0	1.0
Police Commander	1.0	1.0	1.0	1.0
Police Sergeant	4.0	4.0	4.0	4.0
Administrative Sergeant	1.0	1.0	1.0	1.0
Corporal	1.0	1.0	0.0	0.0
Senior Officer	4.0	4.0	4.0	4.0
Officer	4.0	4.0	4.0	5.0
Officer - School Resource Officer	0.0	1.0	1.0	1.0
Officer - Detective	1.0	1.0	1.0	1.0
Support Service Manager	1.0	1.0	1.0	1.0
Support Services Technician	1.0	1.0	1.0	1.0
Support Services Technician	1.0	0.63	0.63	0.63
Property & Evidence Clerk	0.75	0.75	0.75	0.75
	20.75	21.38	20.38	21.38

Fire Department

FY 20/21 Accomplishments

- Responded in real time to evolving COVID-19 Pandemic
- Fire inspections completed in full compliance of State Fire Marshal's regulations
- Responded to Mutual Aid requests (13 incidents, 2,633 hours, fully reimbursed)
- Supported County Health at 3 vaccination sites

FY 2021/22 Key Projects

- Support plan review and other activities re: Battery Plant project
- Assist with required public health needs as COVID-19 requires
- Assist with on-boarding of new fire chief
- Replace equipment and vehicle as expeditiously as possible.
- Redevelop fire boat ops with Harbor Department

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Fire Department

FY 2021/22 Budget at a Glance

- 15 FTE plus part-time Reserves
- Increased by 1.25 FTE
- \$3,377,410 General Fund & Measure Q/E

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	2018/19 Funded	2019/20 Funded	2020/21 Funded	2020/21 Funded
<i>Fire Department</i>				
Fire Chief	1.0	1.0	1.0	1.0
Division Chief/Fire Marshal	1.0	1.0	1.0	1.0
Fire Captain	3.0	3.0	3.0	3.0
Fire Engineer	7.0	7.0	7.0	8.0
Firefighter	1.0	1.0	1.0	1.0
Administrative Technician	0.75	0.75	0.75	1.0
Total Department FTEs	13.75	13.75	13.75	15.00

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Public Works Department

Public Works Functions

- Management and leadership of department functions
- Engineering
- Capital projects design, bidding, construction oversight
- Development review of private projects impacting public property
- Maintenance of City Assets (parks, building, restroom, streets, curbs, sidewalks, street trees, City vehicles, medians, right-of-way, one traffic signal, street lighting and storm drains)
- Environmental Programs including water conservation
- Contract refuse collection and recycling oversight
- Provision of safe drinking w
- Collection, treatment and disposal of wastewater
- Transit program
- Administration of two assessment districts

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Public Works Department

FY 20/21 Accomplishments

- Completed stormwater pocket park project on waterfront
- Completed security barriers at City Hall, Com Dev/PW counter and Comm Center/Senior Center
- Launched “Trash Hero” program
- Rehabilitated Coral St. median with 700 new plants, irrigation and mulch

FY 20/21 Accomplishments

- Continued transit services in the downtown and along the waterfront
- Refreshed crosswalks with thermal torch markings
- Hot asphalt truck converted to environmentally friendly emulsion material (non-petroleum)
- Supported COVID-19 Pandemic response with additional cleanings of restrooms, provision of handwashing stations and portable bathrooms

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Public Works Department

FY 2021/22 Key Projects

- Implement pavement, storm drain and other infrastructure projects
- Demolish existing Coleman Park restroom and construct new restroom
- Conduct pollutant load reduction modeling
- In partnership with Morro Bay Garbage implement SB 1383 to further increase recycling and green waste diversion.

FY 2021/22 Key Projects

- Oversight of WRF construction
- Construct OneWater projects such as rehabilitation of six water tanks
- In partnership with Finance secure funding and manage cashflow for WRF project
- Prepare for commissioning and use of WRF

Public Works Department

FY 2021/22 Budget at a Glance

- 35 FTE
- Partially Restored to FY 2019/20 level
- \$3,099,671 General Fund & Measure Q/E
- \$14,772,978 Water Fund Operating
- \$35,463,973 Sewer Fund Operating

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	2018/19 Funded	2019/20 Funded	2020/21 Funded	2021/22 Funded
Public Works				
Public Works Director	1.0	1.0	0.0	1.0
City Engineer	0.0	0.0	1.0	1.0
Consolidated Maintenance Superintendent	1.0	1.0	0.0	0.0
Environmental Programs Manager	1.0	1.0	1.0	1.0
Senior Civil Engineer	0.0	0.0	0.0	0.0
Assistant Civil Engineer	1.0	2.0	1.0	1.0
Engineering Technician	1.0	0.0	0.0	1.0
Consolidated Maintenance Field Supervisor	1.0	1.0	1.0	1.0
Mechanic	1.0	1.0	1.0	1.0
Consolidated Maintenance Worker III	1.0	1.0	1.0	3.0
Consolidated Maintenance Worker II	6.0	6.0	5.0	4.0
Consolidated Maintenance Worker I	2.0	2.0	2.0	2.0
Management Analyst	1.0	1.0	1.0	1.0
Office Assistant IV	1.0	1.0	0.0	0.0
Utilities				
Utilities Manager	1.00	1.00	1.00	1.00
Waste Water System Supervisor	1.00	1.00	1.00	1.00
Lead Utility Operator	0.00	5.00	5.00	5.00
Multi-Cert Utility Operator	0.00	4.00	7.00	7.00
Utility Operator	0.00	5.00	2.00	2.00
Office Assistant IV	0.15	0.27	1.00	1.00
Electrical and Instrumentation Technician	0.00	0.00	0.00	1.00

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Community Development Department

FY 20/21 Accomplishments

- General Plan/Local Coastal Program via Plan Morro Bay adopted
- Zoning Code update approved by Planning Commission
- Purchase agreement for Dog Beach approved by Council
- City's Housing Element approved by the State HCD

FY 2021/22 Key Projects

- General Plan/Local Coastal Program certified by Coastal Commission
- Vistra Energy battery storage project development review
- Zone Code adoption by City Council
- Implement Housing Element
- Process planning and/or building permits for 100 room hotel project

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Community Development Department

FY 2021/22 Budget at a Glance

- 6 FTE
- Restored to FY 2019/20 level
- \$ 1,054,326 General Fund

	2018/19 Funded	2019/20 Funded	2020/21 Funded	2021/22 Funded
<i>Community Development Department</i>				
Community Development Director	1.0	1.0	1.0	1.0
Senior Planner	1.0	1.0	1.0	1.0
Assistant Planner	1.0	1.0	0.0	1.0
Permit Technician	1.0	1.0	1.0	1.0
Office Assistant III/IV	1.0	1.0	1.0	1.0
Building Inspector	1.0	1.0	1.0	1.0
Total Department FTEs	6.0	6.0	5.0	6.0

To be updated with temporary staff hours for adopted budget

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Harbor Department

FY 20/21 Accomplishments

- Major redevelopment completed at Roses Landing and House of JuJu lease sites
- Building modifications and structural improvements to former Aquarium site
- Responded to major impacts due to COVID-19 Pandemic
- Stripped the Rock Parking Lot and implemented better marking system

FY 2021/22 Key Projects

- Assess future of RV camping program
- Evaluate options for future financial sustainability of the Harbor Funds
- Evaluate options for management of Tidelands Trust Lease sites
- Collaborate with partners on Castle Wind wind farm and Vistra battery storage project

Harbor Department

FY 2021/22 Budget at a Glance

- 6 FTE
- Restored to FY 2019/20 level
- \$2,054,385 Harbor Operating budget

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	2018/19 Funded	2019/20 Funded	2020/21 Funded	2021/20 Funded
<i>Harbor Department</i>				
Harbor Director	1.0	1.0	1.0	1.0
Harbor Business Coordinator	1.0	1.0	1.0	1.0
Harbor Patrol Supervisor	1.0	1.0	1.0	1.0
Harbor Patrol Officer	3.0	3.0	3.0	3.0
Administrative Technican	1.0	0.0	0.0	0.0
Total Department FTEs	7.00	6.00	6.00	6.00

To be updated part-Time Staff Hours in the adopted budget

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Recreation Services

FY 20/21 Accomplishments

- Managed Morro Bay Cares/Connects Program
- Provided vital information during COVID-19 Pandemic
- Provided distance learning throughout the COVID-19 Pandemic TK- 5th grade
- Provided access to pool as provided by health guidelines

FY 2021/22 Key Projects

- Continue to provide high quality after school programs and access to pool
- Reactivate other recreation programs as allowed by health guidelines
- Provide access and rental of city facilities as allowed by health guidelines

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Recreation Services Department

FY 2021/22 Budget at a Glance

- 3.75 FTE
- Partially restored to FY 2019/20 level
- \$817,328 General Fund

	2018/19 Funded	2019/20 Funded	2020/21 Funded	2021/22 Funded
<i>Recreation</i>				
Recreation Services Manager	1.0	1.0	1.0	1.0
Recreation Supervisor	1.0	1.0	0.0	1.75
Recreation Coordinator	0.0	1.0	1.0	0.0
Administrative Technician	0.0	1.0	0.0	1.0
Office Assistant IV	1.0	0.0	0.0	0.0
Office Assistant III	1.0	0.0	0.0	0.0
Total Department FTEs	4.0	4.0	2.0	3.75

To be updated with temporary staff hours for adopted budget

***City Council
FY 2021-22
Budget
Study Session***

May 25, 2021

Administration Departments

FY 20/21 Accomplishments

- Supported efforts to provide education about sales tax measure
- Responded to COVID-19 Pandemic and resulting financial crisis
- Conducted successful Mayoral and Council Election
- Negotiated with 3 bargaining groups

FY 2021/22 Key Projects

- Financial sustainability of all city funds with emphasis on Harbor Fund
- Transition of TBID
- Economic Recovery from COVID-19 Pandemic
- Monitor construction of WRF
- Manage assessment of city assets to develop long-range investment plans

City Council FY 2021-22 Budget Study Session

May 25, 2021

Administration Department

FY 2021/22 Budget at a Glance

- 11 FTE
- Restored to FY 2019/20 level
- \$ General Fund & Measure Q/E

	2018/19 Funded	2019/20 Funded	2020/21 Funded	2021/22 Funded
Administrative Services				
City Manager	1.00	1.00	1.00	1.00
City Clerk	1.00	0.00	0.00	0.00
City Clerk/HR Manager	0.00	1.00	1.00	1.00
Admin/Deputy City Clerk	1.00	0.00	0.00	0.00
Executive Assistant/Deputy City Clerk	0.00	1.00	1.00	1.00
Human Resources Analyst	1.00	0.00	0.00	0.00
Human Resources Analyst II	0.00	1.00	1.00	1.00
Tourism Manager	1.00	1.00	0.00	0.00
Finance Director	1.00	1.00	1.00	0.00
Admin Services Dir/Assistant City Mgr	0.00	0.00	0.00	1.00
Budget/Accounting Manager	1.00	1.00	1.00	1.00
Administrative Services Analyst	0.00	0.00	0.00	1.00
Senior Accounting Technician	1.00	1.00	1.00	1.00
Account Clerk III	0.00	1.00	1.00	1.00
Account Clerk II	2.00	1.00	0.00	0.00
Account Clerk I	0.00	0.00	1.00	0.00
Office Assistant IV	0.00	0.00	0.00	1.00
Account Clerk In-Training	1.00	1.00	0.00	0.00
IT Service Technician	1.00	1.00	1.00	1.00
Total Department FTEs	12.0	12.0	10.0	11.0

**City Council
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Finance & Information Technology

FY 2021/22 Budget at a Glance

- 7 FTE
- Partially restored to FY 2019/20 level
- \$965,400 General Fund
- \$712,188 IT Fund

	2018/19 Funded	2018/19 Funded	2019/20 Funded	2020/21 Funded	2021/22 Funded
<i>Finance Department</i>					
Finance Director	0.75	0.75	0.75	0.75	0.00
Admin Services Dir/Assistant City Mgr	0.00	0.00	0.00	0.00	0.75
Budget/Accounting Manager	1.00	1.00	1.00	1.00	1.00
Administrative Services Analyst	0.00	0.00	0.00	0.00	1.00
Senior Accounting Technician	1.00	1.00	1.00	1.00	1.00
Account Clerk III	0.00	0.00	0.00	0.00	1.00
Account Clerk II	0.70	0.70	0.70	0.00	0.00
Account Clerk I	0.00	0.00	0.00	0.80	0.00
Office Assistant IV	0.00	0.00	0.00	0.00	1.00
Account Clerk In-Training	0.20	0.20	0.20	0.00	0.00
Total Department FTEs	3.65	3.65	3.65	3.55	5.75

Title of Admin Services Director/Assistant City Manager amended at Mid-Year 2020/21

Account Clerk II and III are distributed to Utilities in previous years. Cannot compare to previous yrs

<i>Information Technology</i>					
Admin Services Dir/Asst City Mgr	0.25	0.25	0.25	0.25	0.25
IT Services Technician	1.00	1.00	1.00	1.00	1.00
Total Department FTEs	1.25	1.25	1.25	1.25	1.25

City Council FY 2021-22 Budget Study Session

May 25, 2021

MEASURE Q & E						
Fund 003						
SUMMARY OF REVENUES AND EXPENDITURES						
	2017/18	2018/19	2019/20	2020/21	2020/21	2021/22
	Actuals	Actuals	Actuals	Amended	Estimated	Proposed
SOURCES OF FUNDS						
Beginning Fund Balance	\$ 73,557	\$ 184,052	\$ 342,964	\$ 645,260	\$ 645,260	\$ 1,018,621
REVENUES						
Sales & Use Tax - Measure Q	1,062,872	1,225,936	987,019	987,000	942,000	1,100,775
Sales & Use Tax - Measure E				282,250	282,250	2,201,550
Intergovernmental	-					
Interest	-	616	6,628			
Transfers In	-					
TOTAL REVENUES	\$ 1,062,872	\$ 1,226,552	\$ 993,647	\$ 1,269,250	\$ 1,224,250	\$ 3,302,325
EXPENDITURES						
Salaries and Benefits	\$ 260,362	\$ 317,020	\$ 288,217	\$ 279,123	\$ 279,123	\$ 1,464,929
Supplies	34,661	34,058	188,800	77,000	77,000	-
Services	41,987	-	3,023	-	3,023	379,450
Capital Outlay	-	43,139	43,655	-		
Other	14,600	30,137	20,600	20,600	20,600	-
Debt Service	83,194	82,938	90,806	90,806	82,643	90,807
Equipment	-	60,000	56,250	86,250	86,250	56,250
TOTAL EXPENDITURES	\$ 434,804	\$ 567,292	\$ 691,351	\$ 553,779	\$ 548,639	\$ 1,991,436
Transfers Out:						
General Fund for \$73,876 Undesignated Over-time Fire and \$38,000 to replace Cons Maint. Truck.						111,876
To Harbor Fund to Support firefighting system replacement in New Harbor Patrol Vessel						50,000
General Fund Emergency Reserve				\$ 282,250	\$ 282,250	125,000
GF CIP: Pavement Management Plan	\$ 502,016	\$ 500,348	\$ -	\$ 683,749	\$ 20,000	850,000
GF CIP: Storm Drains	\$ -	\$ -	\$ -	\$ -	\$ -	314,000
GF CIP: Highway 1/41 Interchange						600,000
TOTAL EXPENDITURES AND TRANSFERS OUT	\$ 936,820	\$ 1,067,640	\$ 691,351	\$ 1,519,778	\$ 850,889	\$ 4,042,312
Ending Fund Balance	\$ 184,052	\$ 342,964	\$ 645,260	\$ 394,732	\$ 1,018,621	\$ 278,634
Assigned Fund Balance						
-Fire Station Debt Service Reserve		\$ 48,586	56,749	64,912	\$ 64,912	\$ 73,075
Unassigned Fund Balance		\$ 294,378	\$ 588,511	\$ 329,820	\$ 953,709	\$ 205,559

City Council FY 2021-22 Budget Study Session

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MEASURE Q & E EXPENSES BY DEPARTMENT

Department: 4110 - Police Department		
<i>Personnel Services</i>		
Regular Pay	\$	257,755.00
Employer Paid Benefits	\$	74,649.06
Pension Normal Cost	\$	61,113.71
Pension Unfunded Accrued Liab (UAL)	\$	67,234.36
Other Post Employment Benefit (OPEB) Expense	\$	30,247.20
<i>Account Classification Total: Personnel Services Police</i>	\$	460,752.13
Contract Services	\$	109,450.00
<i>Account Classification Total: Services Police</i>	\$	109,450.00
Department Total: 4110 - Police Department	\$	570,202.13

Department: 4210 - Fire Department		
Regular Pay	\$	272,415.00
Overtime Pay	\$	44,267.44
Part-Time Pay	\$	131,577.12
Employer Paid Benefits	\$	75,635.45
Pension Normal Cost	\$	50,659.94
PERS Unfunded Accrued Liability	\$	79,042.61
Overtime Transfer to General Fund	\$	73,875.56
<i>Account Classification Total: Personnel Fire Department</i>	\$	727,473.12
Debt Service Interest Expense	\$	44,903.22
Debt Service Principal Repayment	\$	45,903.78
<i>Account Classification Total: Debt Service Fire Station</i>	\$	90,807.00
Department Total: 4210 - Fire Department	\$	818,280.12

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Department:	5205 - Public Works - Engineering		
	Contracted Services	\$	175,000.00
	Sub-total Public Works Engineering	\$	175,000.00
Department:	5251 - Public Works Consolidated Maintenance		
	Regular Pay	\$	112,504.00
	Part-Time Pay	\$	61,776.00
	Employer Paid Benefits	\$	56,508.68
	Pension Normal Cost	\$	8,550.30
	PERS Unfunded Accrued Liability	\$	30,239.91
	<i>Account Classification Total: Personnel Consolidated Maint</i>	\$	269,578.90
	Contracted Services	\$	25,000.00
	Sub-total Public Works - Consolidated Maintenance	\$	294,578.90
	Department Total: PW Engineering & Consolidated Maintenance	\$	469,578.90

Department:	6510 - Harbor Operating		
	Part-Time Pay Lifeguard	\$	67,730.70
	Employer Paid Benefits Lifeguards	\$	13,269.30
	<i>Account Classification Total: Personnel Harbor</i>	\$	81,000.00
	Solid Waste Disposal	\$	70,000.00
	Equipment Acq - Firefighting for HP boat	\$	50,000.00
	Department Total: Harbor Operating & Harbor Lifeguards	\$	201,000.00

Totals by Department excluding all Transfers except for Fire OT	\$	2,059,061.16
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City Council FY 2021-22 Budget Study Session

May 25, 2021

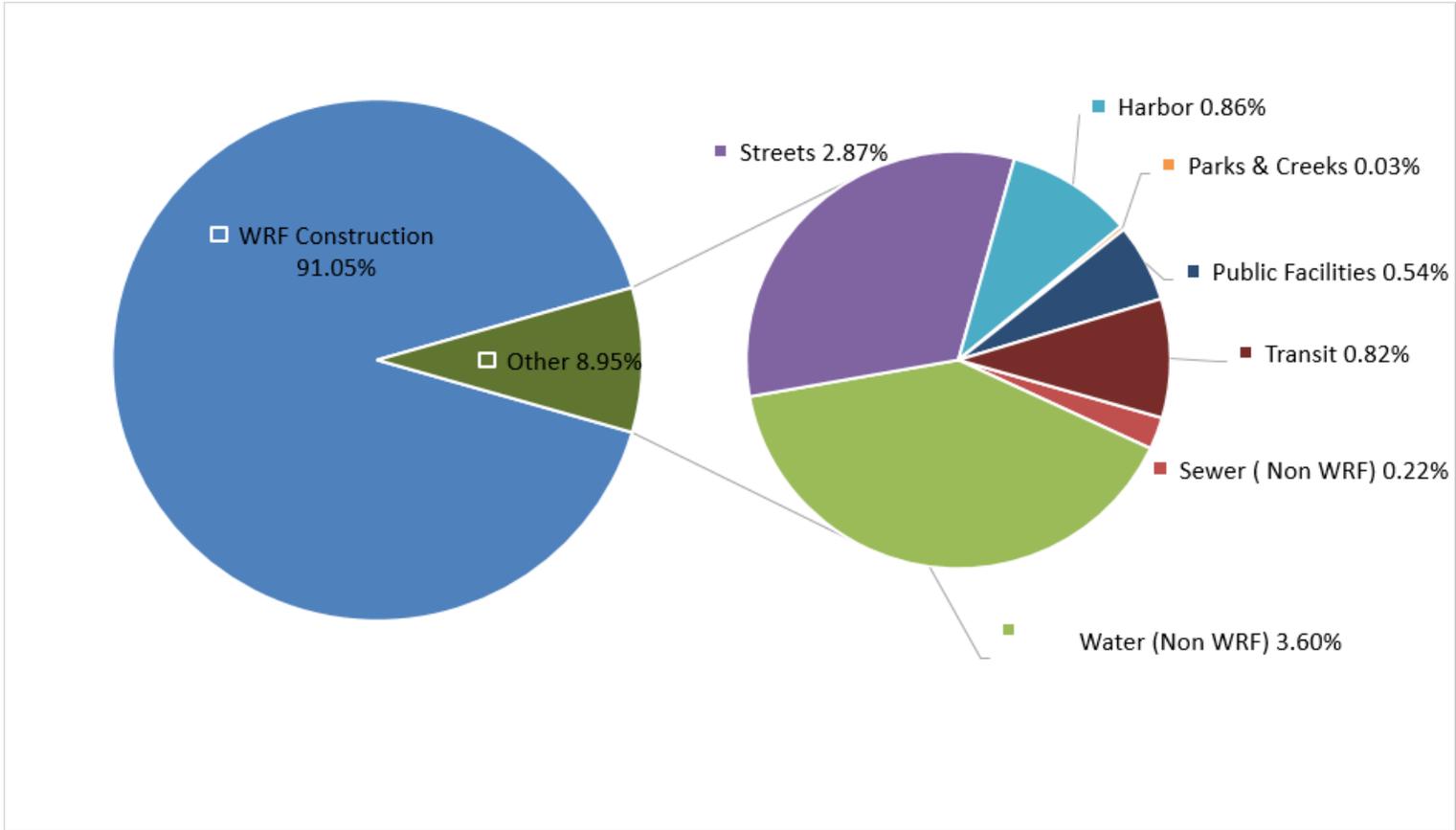
**American Rescue Plan Act
Fund 019
SUMMARY OF REVENUES AND EXPENDITURES**

	2020/21 Estimated	2021/22 Proposed
SOURCES OF FUNDS		
Beginning Fund Balance	\$ -	\$ 990,000
REVENUES		
<i>Corona Vgirus Relief Income</i>	990,000	990,000
TOTAL REVENUES	\$ 990,000	\$ 990,000
Transfers In	-	-
		\$ -
TOTAL REVENUES & TRANSFERS IN	\$ 990,000	\$ 990,000
<i>Police Patrol Vehicles</i>		\$ 130,000
<i>Fire Command Vehicle</i>		80,990
<i>Fire Equip Acquisition</i>		105,550
<i>Grounds Maint Supplies</i>		8,000
<i>Contractual Services - Cons Maint.</i>		20,000
<i>Equipment Acquisition-Cons Maint.</i>		35,000
<i>Harbor Truck</i>		45,000
<i>City Hall Back-up Generator</i>		25,000
<i>IT Equipment Replacement</i>		35,000
TOTAL EXPENDITURES	\$ -	\$ 484,540
Transfers out To GFER Emergency Relief Fund 051 (Final determination pending based on Treasury Department guidelines)		\$ 500,000
TOTAL TRANSFERS OUT	\$ -	\$ 500,000
TOTAL EXPENDITURES AND TRANSFERS OUT	\$ -	\$ 984,540
Ending Fund Balance	\$ 990,000	\$ 995,460

FY 2021/22 Capital Improvement Plan

**City Council
FY 2021-22
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*City Council
FY 2021-22
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Study Session*

May 25, 2021

Key Question for City Council

Does City Council have any input or direction on the proposed Operating, Capital, Measure Q and E Budgets in anticipation of June 22, 2021 Budget Adoption?

***City Council
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Questions

***City Council
FY 2021-22
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May 25, 2021

Key Question for City Council

Does City Council have any input or direction on the proposed Operating, Capital, Measure Q and E Budgets in anticipation of June 22, 2021 budget adoption?

*City Council
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*City Council
FY 2021-22 Budget
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**American Rescue Plan Act
Fund 019
SUMMARY OF REVENUES AND EXPENDITURES**

	2020/21 Estimated	2021/22 Proposed		2020/21 Estimated	2021/22 Proposed
SOURCES OF FUNDS					
Beginning Fund Balance	\$ -	\$ 990,000	<i>Police Patrol Vehicles</i>		\$ 130,000
REVENUES			<i>Fire Command Vehicle</i>		80,990
<i>Corona Vgirus Relief Income</i>	990,000	990,000	<i>Fire Equip Acquisition</i>		105,550
TOTAL REVENUES	\$ 990,000	\$ 990,000	<i>Grounds Maint Supplies</i>		8,000
Transfers In	-	-	<i>Contractual Services - Cons Maint.</i>		20,000
		\$ -	<i>Equipment Acquisition-Cons Maint.</i>		35,000
TOTAL REVENUES & TRANSFERS IN	\$ 990,000	\$ 990,000	<i>Harbor Truck</i>		45,000
			<i>City Hall Back-up Generator</i>		25,000
			<i>IT Equipment Replacement</i>		35,000
			TOTAL EXPENDITURES	\$ -	\$ 484,540
			Transfers out To GFER		
			Emergency Relief Fund 051		
			(Final determination pending based on Treasury Department guidelines)		\$ 500,000
			TOTAL TRANSFERS OUT	\$ -	\$ 500,000
			TOTAL EXPENDITURES AND TRANSFERS OUT	\$ -	\$ 984,540
			Ending Fund Balance	\$ 990,000	\$ 995,460

City Council FY 2021-22 Budget Study Session

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City Council FY 2021-22 Budget Study Session

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VETERANS HALL 209 SURF - RENOVATION - MAJOR MAINTENANCE & AUDIO VISUAL											Project 915 - 9508
	Prior Yrs	2020/21	2020/21	Estimated	2021/22	2021/22	2022/23	2023/24	2024/25	2025/26	Total
SOURCE OF FUNDS	Actuals	Amended Budget	Estimated Actual	CF to	Budget	Budget & Carryfwd*	Proposed	Proposed	Proposed	Proposed	Project
GF RECEIVED REIMB FROM WATER TRUST & AGENCY PEG FEES	-	30,572	-	30,572	-	30,572	-	-	-	-	30,572
TRUST & AGENCY PEG FEES	8,708	117,628	-	117,628	-	117,628	-	-	-	-	126,336
TOTAL SOURCE OF FUNDS	8,708	148,200	-	148,200	-	148,200	-	-	-	-	156,908
USE OF FUNDS	Prior Yrs	2020/21	2020/21	Estimated	2021/22	2021/22	2022/23	2023/24	2024/25	2025/26	Total
WATER REIMB & PEG FEES	Actuals	Amended Budget	Estimated Actual	CF to 0	Budget	Budget & Carryfwd*	Proposed	Proposed	Proposed	Proposed	Project
Design Services	-	-	-	-	-	-	-	-	-	-	-
6104 Engineering Services	-	-	-	-	-	-	-	-	-	-	-
6105 Consultation Services	-	-	-	-	-	-	-	-	-	-	-
6106 Contractual Services-Electric	-	35,572	-	35,572	-	35,572	-	-	-	-	35,572
6106 Contractual Services-Roofing	-	41,437	-	41,437	-	41,437	-	-	-	-	41,437
6106 Contractual Services - AV	-	41,437	-	41,437	-	41,437	-	-	-	-	41,437
Consultant Services	-	118,445	-	118,445	-	118,445	-	-	-	-	118,445
7302 Equipment Acquisition	-	25,000	-	25,000	-	25,000	-	-	-	-	25,000
7310 Office Furniture	8,708	4,755	-	4,755	-	4,755	-	-	-	-	13,463
	-	-	-	-	-	-	-	-	-	-	-
<i>Project Construction Expenses</i>	8,708	148,200	-	148,200	-	29,755	-	-	-	-	38,463
TOTAL WATR REIMB & PEG FEES	8,708	148,200	-	148,200	-	148,200	-	-	-	-	156,908
TOTAL USE OF FUNDS	8,708	148,200	-	148,200	-	148,200	-	-	-	-	156,908

***City Council
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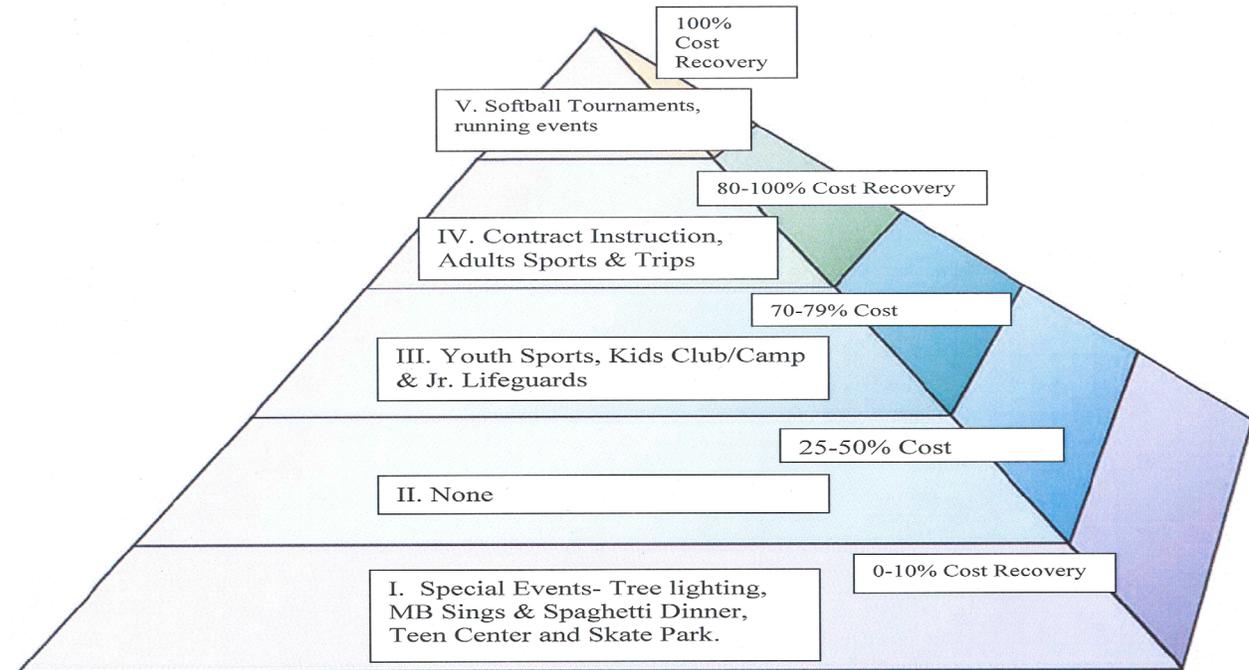
Timing of audio/visual improvements at the Vet's Hall

Staff is working with AGP Video on options for potential short-term and long-term audio/visual improvements at Vet's Hall. There is currently no timeline set for the installation of these improvements.

EXHIBIT A

2015

Morro Bay Recreation and Parks: Cost Recovery and Subsidy Allocation
This Pyramid shows the Community Benefit and Individual benefit of the programs and services that Morro Bay Recreation and Parks offers. As well as the cost recovery level these programs and services have been set at.



Pyramid Level
V- Mostly Individual (Enterprise Service)
IV- Considerable Individual Benefit (Private Service)
III. Individual/Community Benefit (Merit Service)
II. Considerable Community Benefit (Enhanced Service)
I. Mostly Community Benefit (Basic Service)

Facility rental charges shall remain at the existing cost recovery rate of 100%. Recreation programming cost recovery shall be pursuant to the above Exhibit.

**City Council
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Roundabout Option

**City Council
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SR 1/SR 41/MAIN St INTERCHANGE IMPROVEMENT PROJECT

City Council FY 2021-22 Budget Study Session

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HIGHWAY 1 & 41 INTERCHANGE											Project 915 - 8229
	Prior Yrs Actuals	2020/21 Amended Budget	2020/21 Estimated Actual	Estimated CF to	2021/22 Budget	2021/22 Budget & Carryfwd *	2022/23 Proposed	2023/24 Proposed*	2024/25 Proposed	2025/26 Proposed	Total Project
SOURCE OF FUNDS											
UNFUNDED			-					3,600,000			3,600,000
Traffic/Streets Impact Fees	210,465		4,177	2,500	35,988	38,488					253,130
LTF Roads	70,630		-		70,630	70,630					141,260
Local US HA (SLOCOG)	151,000	179,285	1,900	16,499	41,000	57,499	41,000	41,000			292,399
Federal CMAQ (CT Local Assistance)	300,000		-								300,000
RS TP-RSHA Previously Unriembursed (SI	266,000		-								266,000
STIP - RIP AC (SLOCOG)							2,362,501	688,204			3,050,705
<i>MEASURE Q&E</i>					600,000	600,000					600,000
TOTAL SOURCE OF FUNDS	998,095	179,285	6,077	18,999	747,618	766,617	2,403,501	4,329,204	-	-	8,503,494
USE OF FUNDS											
GF RESERVES, GRANTS, IMPACT FEES											
4110 Staff Salaries	12,887	15,000	2,953	12,047		12,047	2,953	12,047			42,887
Total Salaries	12,887	15,000	2,953	12,047		12,047	2,953	12,047			42,887
Fringe Benefits	1,867	7,500	548	6,952		6,952	548	6,952			16,867
Salaries and Benefits	14,754	22,500	3,501	18,999	-	18,999	3,501	18,999			59,754
5199 Supplies & Equipment	500	-	76		-	-	-	-			576
Services/Supplies/Equipment	500	-	76		-	-	-	-			576
6104 Engineering Services	200,546	2,500	2,500	-	747,618	747,618					950,664
6105 Consultation Services											-
6106 Contractual Services		154,285					1,900,000	5,590,000			7,490,000
6106 Contractual Services - Reimb Portio											-
Consultant Services	200,546	156,785	2,500	-	747,618	747,618	1,900,000	5,590,000			8,440,664
TOTAL GF, GRANTS, IMPACT FEES	215,800	179,285	6,077	18,999	747,618	766,617	1,903,501	5,608,999	-	-	8,500,994
TOTAL USE OF FUNDS	215,800	179,285	6,077	18,999	747,618	766,617	1,903,501	5,608,999	-	-	8,500,994

\$603,860 in Revenue is available at SLOCOG for Reimbursement. See Comments in Budget Operating Impacts. \$3.8 million in future years through Grants.

* Expenditures exceed revenue in 23/24 column to balance out total project column.

Unfunded Portions of Project are in Red.

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Cyber-Security - Phishing and Social Engineering

City's spam filter and other software helps to prevent attacks

In the case of an attack the City has Cyber, Privacy and Network Security Liability coverage through CJPIA with \$1M limit and \$50K deductible. The program covers the following types of losses:

- Expenses to retain a computer forensics firm and notifications for credit monitoring needs,
- Business interruption coverage for loss of income due to network interruption,
- Digital data recovery, and
- Network extortion monies and associated expenses arising out of a criminal threat to release sensitive information or bring down a network.

The types of support available to the City if/when staff believes a cyber incident has occurred including:

- Investigating the legitimacy and impact of the event,
- Managing legalities and regulatory communications if sensitive/protected information has been compromised, and
- Consultation services - legal, computer forensics, public relations, fraud consulting and credit monitoring.

Staff proposes a Key Project be added to the adopted budget:

Implement required cybersecurity training programs for all City staff, including elected and appointed officials as well as contractors and volunteers using City email accounts

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Development Review Process Improvements

- Update of GP/LCP and Zoning Code. Streamlines and clarifies policies related to development, which will serve to improve the overall development process/experience
- Opened CityWorks (permitting software application) web portal to allow online submittal of Planning and Building Permit applications. Staff is working on improvements to the web portal to incorporate clear directions for each step
- Moving CityWorks off city servers to CityWorks online using Amazon webservices. Reduces maintenance cost, more secure, better redundancy, updates are implemented more quickly and reduces burden on staff
- Staff has identified an online plan check application that will be integrated into CityWorks to allow the permitting process to go mostly paperless. Implementation will take place after CityWorks is transitioned to CityWorks online (Amazon Webservices).
- Formed PC subcommittee to assist with development review process improvements

***City Council
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Freezer at the Vet's Hall

- The freezer is intended to support the feeding of vulnerable individuals by storing frozen food from the SLO Food Bank. A group of individuals requested the City allow placement of the freezer in Vet's Hall.
- Thus far, a safe and practical location to accommodate the freezer has not been identified in or at Vet's Hall.
- There has been little contact between staff and the community members involved. Staff will reach back out to the group this week.

**City Council
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American Rescue Plan Act funding for Utility Bills

Water and Utility Assistance	<u>Funding for LIHEAP</u>
	<ul style="list-style-type: none">Provides \$4.5 billion for utility assistance through the Low Income Home Energy Assistance Program (LIHEAP)
	<u>Funding for water assistance program</u>
	<ul style="list-style-type: none">\$500 million for water assistance grants to states "to assist low-income households, particularly those with the lowest incomes, that pay a high proportion of household income for drinking water and wastewater services"; the states will provide the funds to "owners or operators of public water systems or treatment works to reduce arrearages of amounts charged to such households for such services"

- 7 million households qualify as low income in the US
- Appears that the State will administer this and other programs
- Staff awaits further information from the State on program details

***City Council
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Water Fund Capital Projects FY 2021/22

Project	FY 2021/22	Total Project	Total Unfunded
One Water System improvement – Nutmeg Pressure Zone	\$235,797	\$6,129,797	\$0
Water Tank Rehab (6)	\$2,691,152	\$2,691,152	\$0
Reskin Desal Building	\$200,000	\$200,000	\$0
Replace Reverse Osmosis (RO) Membrane Filters	\$75,401	\$75,401	\$0
RO Piping Tank Modifications	\$300,000	\$300,000	\$0

***City Council
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Policy Reviews to be added to Key Projects

With Council concurrence the following will be added to the Finance Department's Key Projects

- Research and return to council after review by CFAC with a recommendation about the advisability of establishing an IRS 115 Trust for future payments of pension costs

Question for Council: Would you like to include in this project research about an irrevocable trust for Other Post Employment Benefits (OPEB) unfunded liabilities?

- Assist CFAC as needed with evaluation of City Council compensation review

**City Council
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Financial Reserve Policy Resolution No. 85-18 General Fund Emergency Reserve

The General Fund will have sufficient Unrestricted-Undesignated cash accumulated to maintain or improve its credit ratings, ensure operating and maintenance costs will be paid in a timely manner, pay debt service obligations, invest in needed capital improvements and equipment replacement and other uses on a timely basis. In addition, the GFER will maintain sufficient cash accumulation to minimize impacts from economic downturns, departmental expenditure freezes due to market volatility, other economic impacts on demands, contingencies, and regulatory changes.

This GFER Policy outlines minimum and target funding levels.

Minimum Level: Equal to **twenty-five percent** of annual on-going operating expenditures (excluding transfers out) based on the most recent adopted budget.

Target Level: Equal to **twenty-eight percent** of annual on-going operating expenditures (excluding transfers out) based on the most recent adopted budget.

Example:	FY 2018/19 General Fund Expenditures (on-going annual expenditures, excluding transfers)	\$13,704,544
	Target Level 28%:	<u> x 0.28</u>
	Target Cash Accumulation	\$ 3,837,272

**City Council
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Financial Reserve Policy Resolution No. 89-18 Risk Management Fund Reserve

This Risk Management Fund outlines minimum and target funding levels.

Minimum Level: \$350,000

Target Level: \$500,000

The target reserve level should allow for adequate funding to support unexpected expenses, including premium increases and city paid claims.

Other Miscellaneous Reserve Policies (Resolution 85-18)

- Information Technology Services Fund: Minimum \$100,000 / Target \$150,000
- Vehicle Replacement / Enterprise Fund Equipment Replacement:
 - Minimum 28% of replacement value of General or respective Enterprise Fund fleet
 - Target 33% of replacement value of GF or respective Enterprise Fund fleet
- Facility Maintenance Fund: Minimum \$50,000 / Target \$75,000
- Compensated Absences Reserves
 - *Minimum Level:* Equal to thirty percent of the compensated absences liability that is established at year-end.
 - *Target Level:* Equal to thirty-five percent of the compensated absences liability that is established at year-end.

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Long Term Financial Planning Policy Resolution 09-19

1. Analysis of affordability of current services, projects and obligations:
 - a. An analysis of the City's environment in order to anticipate changes that could impact the City's service and/or financial objectives.
 - b. Revenue and expenditure projections, including the financial sustainability of current service levels over a multi-year period.
 - c. The affordability of maintaining and replacing the City's current capital assets.
 - d. The ability to maintain reserves within the target ranges prescribed by the City's reserve policies.
 - e. The impact of non-current liabilities on the City's financial position.
2. Analysis of affordability of anticipated service expansions or investments in new assets:
 - a. The operating cost of new initiatives, projects or expansion of services where funding has been identified through alternative source (CIP, grants, debt issuance, etc.) or adopted by the City Council.
 - b. The affordability of master plans that call for significant financial investment by the City.
3. Synthesis of the above to present the City's financial position:
 - a. A clear presentation of the resources needed to accomplish the capital improvements identified by the City Council and staff and to maintain the existing capital assets.
 - b. A clear presentation of the resources needed to maintain existing services at their present level in addition to the expansion of services as may have been identified through the analysis described above.
 - c. Identification of imbalances between the City's current direction and the conditions needed for continued financial health.

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Revenue Policy Resolution 19-19

➤ **Appropriate Uses of One-Time Revenues**

Replenishment of Emergency Reserve, if needed; replenishment of internal service funds, if necessary; paydown of unfunded liabilities; early retirement of debt; capital expenditures and other non-recurring expenditures.

➤ **Use of New Discretionary Revenues**

New discretionary revenues will be treated as one-time revenues for a period of two years to establish that they will be permanent, steady and reliable ongoing revenues which can be added to the City's base general fund budget.

➤ **Proposed Uses of Cannabis Revenues (\$426,000)**

➤ GFER	\$250,000
➤ Vehicle Replacement Fund	\$100,000
➤ Capital Replacement Fund	\$100,000
➤ Compensable Leave Fund	<u>\$25,000</u>
	\$475,000

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Sewer Fund Capital Projects FY 2021/22

Project	FY 2021/22	Total Project	Total Unfunded
Wastewater Treatment Plant Relocation & Treatment Alternatives	\$88,537,928	\$144,674,877	\$0
One Water Project – WW collection Main St. and Atascadero Road	\$105,039	\$2,441,639	\$0
One Water Project – WW collection Upstream LS1/Beachcomber	\$42,126	\$2,237,626	\$0
Upgrade Lift Station #2	\$70,000	\$70,000	\$0

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Harbor Fund Capital Projects FY 2021/22

Project	FY 2021/22	Total Project	Total Unfunded
Beach Street Slips	\$600,000	\$662,004	\$0
Harbor Patrol Vessel Engine Replacement/Repowering	\$230,000	\$315,000	\$0
Harbor Ice Machine	\$10,000	\$10,000	\$0

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Water Fund Capital Projects FY 2021/22

Project	FY 2021/22	Total Project	Total Unfunded
One Water System improvement – Nutmeg Pressure Zone	\$235,797	\$6,129,797	\$0
Water Tank Rehab (6)	\$2,691,152	\$2,691,152	\$0
Reskin Desal Building	\$200,000	\$200,000	\$0
Replace Reverse Osmosis (RO) Membrane Filters	\$75,401	\$75,401	\$0
RO Piping Tank Modifications	\$300,000	\$300,000	\$0

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May 25, 2021

Key Question for City Council

Does City Council have any input or direction on the proposed Operating, Capital, Measure Q and E Budgets in anticipation of June 22, 2021 budget adoption?

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Questions

***City Council
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May 26, 2021

Key Question for City Council

Does City Council have any input or direction on the proposed Operating, Capital, Measure Q and E Budgets in anticipation of June 22, 2021 budget adoption?